

# "Car Part" Incubator: An Innovative Solution

Center of Integration of Medicine and Technology (CIMIT); Design that Matters; Massachusetts General Hospital, Harvard University Kristian Olson, MD, MPH, DTMH; Timothy Prestero; Aya Caldwell



## Background

- Four million infants die annually within a month of birth; 98% of these deaths occur in poor countries[1]
- 95% of medical equipment in poor countries is donated and non-function within five years[2]. For example, in Aceh, Indonesia none of the ten incubators donated after the Tsunami were functional as of November 2008
- Neonatal incubators are of limited utility and longevity due to lack of replacement parts, maintenance, and training of personnel
- Our project aims to reduce neonatal mortality by developing higher performing, low-cost, neonatal incubators with key components from automotive and other locally available parts

# Method



- A multidisciplinary team of clinicians, designers, and engineers was assembled to explore the feasibility of using the "car part" opportunity with respect to building an effective incubator
- We integrated feedback from health providers in Indonesia, Nepal, Zambia, and India, with interactive design reviews and focus groups with domain experts
- We conducted a systematic evaluation of incubators currently used to assess their benefits and limitations

• Engineers and designers interacted with clinical teams in a rapid feedback cyclical design to develop prototypes

Photos (top to bottom): Midwife documenting power use of an incubator in Aceh, Indonesia; Designers from Design that Matters, IDEO and Rhode Island School of Design (RISDI) disassembling a Toyota 4Runner



### Results

- We conclude that automotive and off-the-shelf parts are capable of being repurposed to produce heat, light, air convection, filtration, a power reservoir, as well as auditory and visual alarms
- The "car part" incubator may function as a neonatal incubator, warming table, and blanket warmer
- The incubator incorporates human design factors such as a detachable base and ergonomic handles for mobility without elevators and over rough ground
- User-stimulated maintenance is promoted. For example, air filters are visible to the users and the headlight-based warmers are intuitive to fix



• Preliminary pricing is to place the incubator at \$1000 or 3% the cost of the current top-ofthe-line incubator in America

Photos from (top to bottom): Incubator design components explained courtesy of Design that Matters and McClatchy-Tribune (MCT) Graphics; "Looks like" and "works like" prototype design

## Discussion

- Coupled to stimulate adoption and training, this approach can serve to enable a culture of innovation
- Building on existing local resources can be a model for decreased reliance on medical product importation and stimulate greater focus on building local infrastructure, economy, and clinical skills to maintain sustainable health care
- Approaches to product implementation and commercialization with local partners need to be explored.

#### Works Cited:

Lawn, J.E., et al., 4 million neonatal deaths: when? Where? Why? Lancet, 2005. 365(9462): p. 891-900.
Malkin, R.A., Design of health care technologies for the developing world. Annual Review of Biomedical Engineering, 2007. 9: p. 567-87.

